

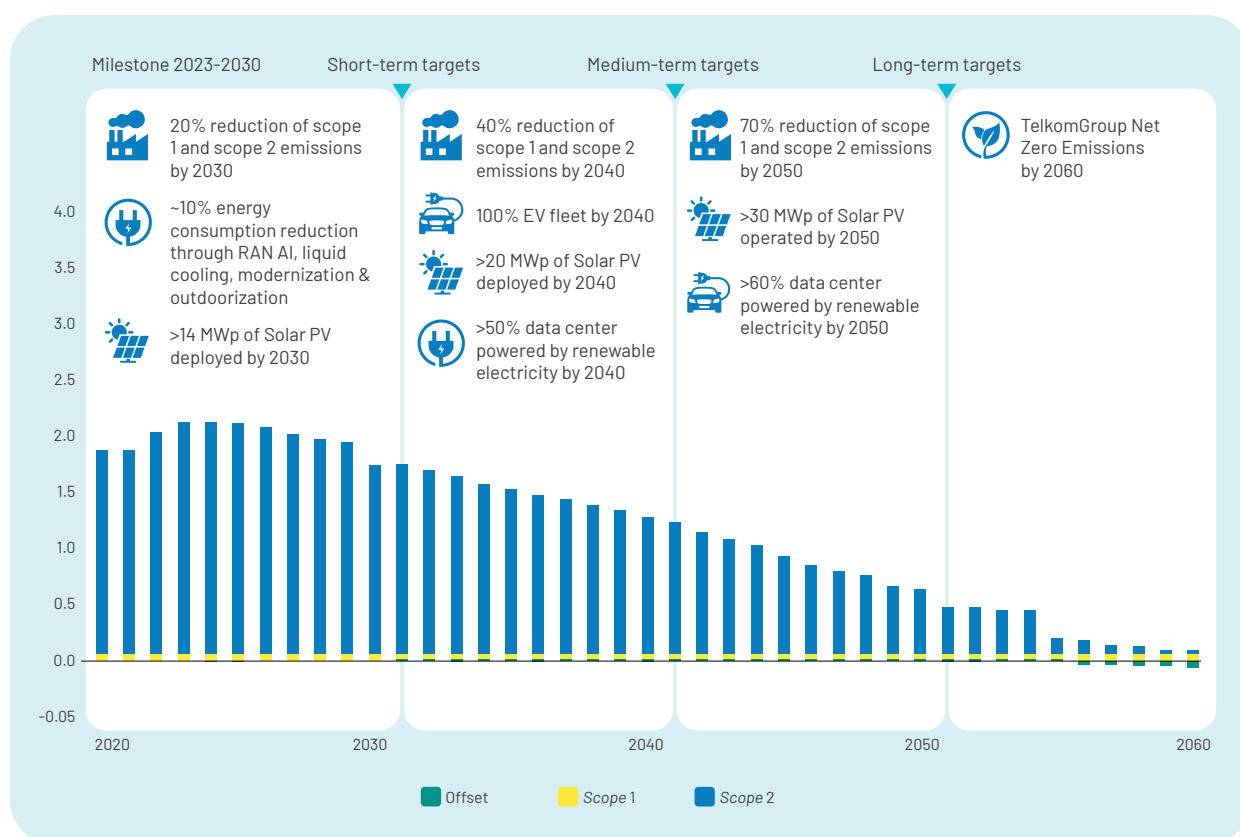
Decarbonization Strategy

[OJK F.7, F.12][GRI102-1, 102-4]

In 2025, TelkomGroup reached a strategic milestone in its transition toward low-carbon operations with the launch of its Climate Transition Plan. This document not only reaffirms TelkomGroup's commitment to addressing climate change but also outlines the company's transition plan toward achieving net zero emissions by 2060, along with the key strategies to support this ambition. Specifically, the Climate Transition Plan sets out TelkomGroup's pathway toward low-carbon operations, targeting a 20% reduction in Scope 1 and Scope 2 emissions in the short term (2023–2030), 40% in the medium term (2040–2050), and the achievement of net zero emissions by 2060. The methodology, assumptions, and limitations used in setting these targets are presented in Appendix 8.

TelkomGroup's Transition Journey for Emissions Scope 1 & 2

Figure 29. TelkomGroup's Transition Journey to Net Zero Emission 2060



Note: The strategy to achieve net zero emissions also considers the use of RECs to reduce Scope 2 GHG emissions on a market-based approach

TelkomGroup has also identified six key decarbonization levers summarized in the Climate Transition Plan, including energy efficiency, electrification, renewable energy adoption, and the use of market-based instruments. These initiatives were selected based on TelkomGroup's emissions profile—dominated by electricity consumption—while also considering the national energy transition agenda and the need to maintain service reliability.

As of 2025, there was an increase in Scope 1 and 2 (Market-based) emissions of 77,002.7 tCO₂e, equivalent to 3.7% compared to the 2023 base year. This aligns with the increased operational activities throughout the year and is a condition that had been anticipated, given that the new transition plan was prepared in the second half of 2025, so its implementation had not yet run optimally during this reporting period.